**Annual Report of the Publications Board**

***For the Period July 1, 2012 – June 30, 2013***

Submitted by: Jack W. Davidson and Joseph Konstan, Co-Chairs

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# Basic Information

## Members of the Publications Board

A list of members of the Publications Board during FY 2013 is given in Table 1.

Roch Guerin of the Washington University in Saint Louis (recently of University of Pennsylvania) joined the Publications Board in February 2013. Guerin is active in networking and is past EiC of *IEEE/ACM Transactions on Networking* and will provide the Publications Board with the perspective of this community.

## Publications Board Operations

The Publications Board conducts its business with monthly conference calls along with two 1.5-day face-to-face meetings each year. Urgent issues are dealt with via email discussion and vote. The Publications Board routinely invites new Editors-in-Chief to attend its face-to-face meetings. These invitations enable new EiCs to meet ACM staff and volunteers that they will be working with, as well as to gain insight in the workings of the Publications Board. The Publications Board benefits from a wider set of perspectives in its complex discussions.

*Standing Committees.* The Publications Board currently has two standing committees: New Publications Planning and Development and a Plagiarism Committee. Tamer Öszu directly leads the Board effort in New Publications Planning and Development. This year a standing committee of Publications Board members was established to help with the investigation of plagiarism cases. The members of Plagiarism committee are: Catherine McGeoch, Roch Guerin, and Tamer Öszu.

*Publications Board Information Director*. Ronald Boisvert served in this role until July 1, 2013 at which point he stepped down as co-chair of the Publications Board. Jack Davidson assumed the duties of Information Director. Activities this year consisted of: providing liaison between volunteer Information Directors and ACM Staff; and informing new Editors-in-Chief and journal Information Directors about their responsibilities with respect to journal web sites.

*Ad hoc Committees.*  The Publications Board establishes ad hoc committees or informal standing committees to deal with ongoing tasks and special issues. For example, ad hoc search committees are routinely chartered by the Board to identify candidates for Editor-in-Chief vacancies. (These are most often established in collaboration with SIGs.)

**Table 1.** *Members of the ACM Publications Board*

|  |  |
| --- | --- |
| Ronald Boisvert *(NIST)* | Original appointment: 7/1/97 – 6/30/00  Vice Chair for Electronic Publishing: 5/8/00–  Reappointed: 7/1/00 – 6/30/03  Reappointed: 7/1/03 – 6/30/06  Co-Chair: 1/1/05 – 6/30/07  Reappointed Co-Chair 7/1/07 – 6/30/10  Reappointed Co-Chair 7/1/10 – 6/30/13  Appointed as member 7/1/13 – 6/30/14 |
| Marie-Paule Cani *(Grenoble Institute of Technology)* | Original appointment: 9/1/2011 – 7/31/14 |
| Jack W. Davidson *(U Virginia)* | SGB Liaison: 4/1/07 – 06/30/10  Appointed Co-Chair 7/1/10 – 6/30/13  Reappointed as Co-Chair 7/1/2013 – 6/30/16 |
| Nikil Dutt *(UC Irvine)* | Original appointment: 7/1/2008 – 6/30/2011  Reappointed: 7/1/11 – 6/30/14 |
| Roch Guerin *(Washington U)* | Original Appointment 3/1/2013 – 2/29/2016 |
| Carol Hutchins *(NYU)* | Original appointment: 1/1/97 – 12/31/02  Reappointed: 1/1/03 – 12/31/05  Term extended 1/1/06 – 12/31/06  Term extended 1/1/07 – 12/31/10  Term extended 1/1/11 – 12/31/13 |
| Joseph Konstan *(U Minn)* | SGB Liaison: 7/1/10 – 06/30/13  Appointed Co-Chair 7/1/2013 – 6/30/16 |
| Patrick Madden *(SUNY Binghamton)* | SGB Liaison: 7/1/2013 – 12/31/2016 |
| Catherine C. McGeoch *(Amherst College)* | Original Appointment: 8/15/09 – 8/14/12  Reappointed: 1/1/2013 –12/31/2015 |
| M. Tamer Özsu *(U Waterloo)* | SGB Liaison: 12/01/02 – 11/30/04  Appointed regular member: 12/01/04 – 11/30/07  Appointed Vice Chair for New Publications, 7/1/07 –  Reappointed: 7/1/10 – 6/30/13 |
| Mary Lou Soffa *(U Virginia)* | Original appointment: 2/15/05 – 2/14/08  Term extended to 2/15/09  Reappointed 2/16/09 – 2/15/12  Term extended 2/16/2012 – 12/31/20125 |

# Strategic Vision

The Publication Board seeks to maintain ACM’s position as the preferred publisher in computing. The Board also envisions ACM as the principal curator of publication data for the field.

To achieve its goals as a publisher, the Board is committed to (a) maintaining ACM as a brand of quality, and (b) providing appropriate and low-cost venues, including journals, proceedings, and magazines, for the publication of the best content in *all* areas of computing.

To achieve its goals as a curator, the Board is committed to (a) maintaining a sustainable distribution model for ACM content, (b) developing a comprehensive bibliographic database for quality publications within the field of computing, and (c) developing useful services around this data.

The Publications Board has a three-pronged approach to achieve these overall goals.

1. Aggressively developing the highest-quality content within the *ACM Digital Library* (DL).
2. Ensuring comprehensive coverage of top-tier non-ACM publications in ACM’s *Guide to Computing Literature,* which, while bundled with the DL, is freely accessible to the community.
3. Continually improving the experience for authors and readers.

# ACM Publications Portfolio

ACM is currently the publisher of 79 active periodicals, including 41 journals and transactions, 8 magazines, and 30 newsletters. During FY 2013, ACM added 465 volumes of conference and related workshop proceedings to its portfolio. The growth included 102 volumes added to ACM’s *International Conference Proceedings Series (ICPS)*, a significant increase over FY 2012.

# ACM Digital Library

The centerpiece of ACM Publications is the ACM Digital Library (DL). The DL provides the primary access and distribution mechanism for all ACM publications, and hosts another 12 periodicals and a set of conference proceedings via agreements with external groups. (For example, ACM distributes VLDB publications.)

With an estimated 1.25 to 1.5 million users worldwide, ACM’s DL is widely and easily available as a resource to both researchers and practitioners. In particular, it is now available at some 2,650 institutions in 64 countries. The high respect for ACM publications, as well as the very reasonable subscription price, has led to a 98% institutional renewal rate. An additional 34,000 individual subscribers in 196 countries have access. This wide availability has led to high volume use, with more than 15 million full-text downloads during the last year.

During FY 2013, 30,000 full-text articles were added to the ACM DL, bringing ACM’s total holdings to 380,000 articles. The historical growth of article holdings is illustrated in Fig. 1.

ACM’s Guide to Computing Literature is integrated with the ACM Digital Library, providing an increasingly comprehensive and freely available index to the top-tier literature of computing. More than 150,000 works were added to the bibliographic database in FY2013, bringing the total Guide coverage to 2.2 million works. Capturing article references in the database is important, because these references are necessary to develop robust citation statistics. ACM continues to expand the number of articles in which this data is captured. Recent growth is as follows:

|  |  |  |
| --- | --- | --- |
| Year | Total References | Resolved in Guide |
| 2008 | 6.3M | 2.2M |
| 2009 | 7.8M | 2.8M |
| 2010 | 9.8M | 3.4M |
| 2011 | 13.1M | 4.7M |
| 2012 | 16.8M | 6.0M |
| 2013 | 18.9M | 6.7M |

# Editors-In-Chief

Editors-in-Chief for new journals are appointed as part of the review and approval of new journal proposals. EiCs serve for 3-year terms, with the possibility of a single renewal. The Publications Board has developed a formal set of criteria for evaluating the effectiveness of Journal EiCs and Editorial Boards. EiCs are given this document at the start of their terms, and are asked to address these criteria in their request for reappointment. See <http://www.acm.org/publications/policies/evaluation>.

When there is a vacancy an ad hoc search committee is formed in accordance with the Board’s [appointment policy](http://www.acm.org/pubs/eic_app_pol.html). SIGs have been working actively with the Publications Board in forming these committees and conducting the searches, much to the benefit of the ACM Journals and Transactions involved. During FY 2013 Editors-in-Chief of 18 ACM periodicals were appointed or reappointed by the Publications Board. Table 2 lists these actions.

**Table 2.** *Editor-in-Chief Appointments During FY 2013*

|  |  |  |
| --- | --- | --- |
| **Editors for New Publications** | | |
| *ACM Press e-Books* | Tamer Özsu (University of Waterloo, Canada) | 6/1/13 – 5/31/16 |
| *Transactions on Parallel Computing (TOPC)* | Phillip B. Gibbons (Intel Labs, USA) | 11/1/2012 – 10/31/2015 |
| **New Editors for Existing Publications** | | |
| *Transactions on Reconfigurable Technology and Systems (TRETS)* | Steve Wilton (University of British Columbia, Canada) | 3/1/13 – 2/29/16 |
| *e-Learn Magazine* | Alison Carr-Chellman (Pennsylvania State University, USA) | 6/1/2013 –5/31/2016 |
| *Transactions on Software Engineering and Methodology (TOSEM)* | David S. Rosenblum (National University of Singapore, Singapore) | 1/1/13 – 12/31/16 |
| *Transactions on Computer Systems (TOCS)* | Todd Mowry (Carnegie Mellon University, USA) | 5/1/2013 – 4/30/16 |
| *Transactions on Modeling and Computer Simulation (TOMACS)* | Adelinde Urmacher (University of Rostock, Germany) | 6/1/2013 – 5/31/16 |
| *International Conference Proceeding Series (ICPS)* | Ronald Perrott (Oxford e-Research Center, UK) | 7/1/2013 – 6/30/2016 |
| *Transactions on Accessible Computing (TACCESS)* | Matt Heunerfauth (City University of New York, USA)  Kathleen F. McCoy (University of Delaware, USA) | 8/1/2013 – 7/31/2016 |
| *Journal of Data and Information Quality (JDIQ)* | Louiqa Rashid (University of Maryland, USA) | 12/1/2012 – 11/30/2015 |
| *Transactions on Asian Language Information Processing (TALIP)* | Richard Sproat (Google Inc, USA) | 6/1/2013 – 5/31/16 |
| *Transactions on Internet Technology (TOIT)* | Munindar P. Singh (North Carolina State University, USA) | 12/1/2012 – 11/30/2015 |
| **Reappointments** | | |
| *Transaction on Storage (TOS)* | Darrell Long (University of California Santa Cruz, USA) | 7/1/13 – 6/30/16 |
| *Inroads Magazine* | John Impagliazzo (Hofstra University, USA) | 6/15/09 – 6/15/15 |
| *Transactions on Intelligent Interactive Systems (TiiS)* | Anthony Jameson (German Research Center for Artificial Intelligence)  John Riedl (University of Minnesota, USA) | 11/1/2012 – 10/31/2015 |
| *Journal of the ACM (JACM)* | Victor Vianu (University of California San Diego, USA)7/ | 9/1/2012 – 8/31/2015 |
| *Transactions on Architecture and Code Optimization (TACO)* | Thomas Conte (Georgia Institute of Technology, USA) | 4/1/12 – 3/31/15 |
| *Transactions on Programming Languages and Systems (TOPLAS)* | Jens Palsberg (University of California Los Angeles, USA( | 8/1/2013 – 7/31/16 |

# Publishing Model Changes

In 2012 and 2013, the Publications Board undertook a comprehensive review of the ACM copyright policy. In general, we found that ACM's policies compared quite favorably to four other scholarly publishers: the American Association for the Advancement of Science (AAAS) which publishes Science, the Nature Publishing Group, the American Physical Society (APS), and the American Chemical Society (ACS). Unfortunately, despite ACM's granting extensive rights back to authors, many authors overlook the generous rights they always hold as ACM authors and focus on the fact that they are giving up copyright.

After much debate and consultation with various stakeholders, the Publications Board voted to include a license with exclusive aggregate publishing rights granted by authors to ACM as one of the options for authors.

In 2013, the Publications Board and staff completed implementation of these significant changes to ACM's publication model. All journals/proceeding authors are now using ACM's on-line e-Rights Transfer application. Beginning in 2013, ACM authors have three options for managing rights:

1. Copyright transfer (as before)
2. Exclusive license (new)

* Copyright remains with the author
* Existing and additional author rights incorporated
* Author grants ACM exclusive right to publish

1. Non-exclusive license (new)

* Author grants ACM permission to publish
* All other rights (and responsibilities) remain with author
* Author must select open access option and pay article processing charge (APC)

In addition to the significant changes in rights management, the Publications Board took steps to allow SIGs to open up more of their conference content. A SIG now has the following options with respect to open access of conference proceedings:

1. Open access for a one-month period surrounding the conference. Open access is via the ACM DL platform.
2. Open access for the most recent instance of the conference via ACM Author-Izer links from a table of contents on the conference website. This option is provided as part of a three-year experiment to determine the effect of such open access on DL revenues.
3. A SIG can fund article processing charges for permanent open access to the entire conference proceedings. A SIG must have a plan for showing their financial viability for funding this option. This option was approved by the EC over the objections of the Publications Board.

The Board continually reviews ACM publication rights and access policies and expects they will continue to evolve as they have in the past. This coming year, the Board will be looking again at the viability of gold OA-only publications for ACM.

# Summaries of Ongoing Projects

## Journal Management

*Editorial Pipeline:* Most journals maintain sufficient content for at least the next two issues. There are two journals that have gotten seriously behind in their publication schedules, and HQ staff and the Publications Board Co-Chairs are working with those Editors-in-Chief to address the problems.

*Production*: Turnaround time in production (the time from when an issue is received by HQ, until it appears in the DL) is now averaging 8-10 weeks. All journals for which there is sufficient content are now on or ahead of schedule.

*Page Budgeting.* The Publications Board uses a formal page-budgeting process to evaluate and manage resource needs for its journals and transactions. Editors-in-Chief are asked each year to provide a request for pages for the next fiscal year. The Publications Board evaluates these requests against a variety of statistics related to impact to allocate pages across all publications. This process enables a more informed decision on resource allocation, but it has also proven to be a useful forum for EiCs to air issues that they have encountered. This formal process is not a means to limit publication of quality articles, but rather a tool to manage the financial budget each year. The journals program is expected to grow to meet the ACM community’s publication needs.

*Peer Review Management*: Manuscript Central (MC) has provided better tracking data of acceptance rates and times to publication than ACM ever had before, and its use has contributed to the reduction of time from submission to final acceptance and publication. However, MC is not one of the easiest systems to use for managing papers and it remains a steep learning curve for new editors. Staff has developed in-house expertise to better support editors and their assistants.

Nonetheless, the Board is evaluating possible alternatives to MC (specifically Aries' Editorial Manager) with an eye to improving the experience for authors, editors, and referees. Such a change would cause significant disruption, so a careful evaluation of the benefits is necessary. The EiCs of TEAC, TIST, and TOCT are taking part in the pilot project. Included in the pilot project is the use of the Integrated Production Management component to test the advantages of a smooth tracking of manuscripts when they transition from acceptance to publication and production.

## ACM Policy on Publication of Conference Proceedings in ACM Journals

ACM policy has always been that published conference papers must be revised and substantially extended before submitting to an ACM journal. This year, after consultation with the SIG Chairs and Editors-in-Chief, the Board formalized a restatement of this policy (<http://www.acm.org/publications/policies/conference-proceedings-in-acm-journals>), maintaining a fundamental distinction between deadline-driven conference peer review and the open-ended journal peer review and author-revision cycles. The Board approved a journal-first conference publishing model successfully run by HiPEAC with TACO: all articles are submitted to TACO for the usual open-ended review process; those articles that reach acceptance in time for the conference are published in a special issue and presented at the conference; the rest continue through to final acceptance or rejection; those accepted after the conference appear in a subsequent TACO issue; there is no HiPEAC proceedings published; attendance at the presentation-only conference has grown. The Board is encouraging others to follow this model.

## New Journals Development

One ACM journal published its first issue in FY 2013.

***Transactions on Economics and Computation (TEAC)***

Editors-in-Chief: Vincent Conitzer (Duke University, USA)

R. Preston McAfee (Google Inc, USA)

First issue: January 2013

Topic areas: algorithm game theory, design and analysis of electronic markets, learning in games and markets, economics of computational advertising, electronic commerce, recommendation/reputation/trust systems

One new journal began accepting papers in FY 2013; publishing will begin in Fall 2014.

***Transactions on Spatial Algorithms and Systems (TSAS)***

Editor-in-Chief: Hanan Samet (University of Maryland, USA)

Topic areas:spatial information acquisition, spatial information classification systems, storage standards for spatial information and data, modeling of spatial information, spatial and spatiotemporal data structures and algorithms, statistical and geostatistical analysis, visualization of spatial data, systems and architectures for processing spatial data

During FY 2013, the Publications Board approved one new journal and it is already accepting submissions. Publishing will begin in the spring of 2014.

***Transactions on Parallel Computing (TOPC)***

Editor-in-Chief: Phillip K. Gibbons (Intel Labs, USA)

Topic areas: parallel programming languages and models, parallel system software, parallel architectures, parallel algorithms and theory, parallel applications, tools for parallel computing.

The Publications Board approved the merger of an existing ACM journal with an IEEE journal.

***IEEE/ACM Transactions on Audio, Speech, and Language Processing***

Editor-in-Chief: Li Deng (Microsoft Research, USA)

Topic areas: audio analysis, music analysis, speech analysis, and language analysis, modeling of speech, modeling of music, modeling of language, speech recognition, speech synthesis, music synthesis, language translation, language understand, tools for audio, speech, and language processing.

*ACM Transactions on Speech and Language Processing* (TSLP) is one of our more recent transactions. While quality has been high, maintaining a steady pipeline of papers has been a challenge. Unlike most of our other transactions, there is no Special Interest Group (SIG) in this area so there are no ACM-sponsored conferences to drawn on.

The IEEE Signal Processing Society's *IEEE Transactions on Audio, Speech, and Language Processing* (TASLP) is well-established transactions strong both in quality and quantity. It is closely linked to the International Conference on Acoustics, Speech, and Signal Processing (ICASSP). ICASSP is the world's largest and most comprehensive technical conference focused on signal processing and its applications. However, TASLP does not have a strong profile in the language processing community.

The editorial boards of the two journals recommended merging the two journals. The Publications Board believed that such a merger would yield a transactions that would be strong than either on its own. ACM and IEEE Signal Processing Society have negotiated a memorandum of understanding to specify both the editorial operation and business operation of the merged journal. The new journal will begin publication in January 2014.

The Board is currently reviewing two proposals for new journals. One proposal is in the area of performance evaluation; the other is in the area of data privacy.

## Digital Library Development

The Publications Board actively participates in strategic planning for the Digital Library and Guide to Computing Literature and continues to advise on and review new developments.

## Digital Library Workshop

On October 25–26, 2012, a Digital Library Workshop was held in New York City, New York. The main goal of the workshop was to determine what features would make the DL an even more effective tool for users. Some of the outcomes of the workshop include:

* 1. Treat people (authors) as first-class objects rather than simply attributes of an article. The DL needs to support people-oriented searches and results.
  2. Permit more editing capabilities for the ACM Author Profile pages so users can upload of bibliographies, add keywords and areas of interest; add connections to advisors, students, co-workers, etc.
  3. Develop a crowd-sourcing capability where references that are not currently resolved to can be captured by authors uploading their bibliographies that include works not captured in Guide. This would allow the community to the scope of Guide and this will result in a much higher number of reference resolutions and citation counts.
  4. Make the DL “device-aware” – and not only mobile devices. The DL needs to work well with the tools that researchers use.
  5. Provide a unified API on the existing DL data model, and search index, with authentication. People and companies will be able to build their own DL apps with this API, while ACM will build one standard app.
  6. Enable social integration. It should be easy to post DL data about an article into other sites and enable DL to track this so comments and activity related to that article can be pulled back and displayed in the DL.

## Journal Home Page Project

Currently most of ACM's journals and transactions have a custom home page that was designed by a volunteer. One of the recommendations of the JACM Task Force was to develop a web page template that can be used for all ACM journals. The result will be a uniform look and feel which will result in better branding of one of ACM's top services—journal publishing. These pages will be the main page in the Digital Library for each journal.

Staff at HQ has developed several designs and feedback is being solicited from various stakeholders including EiCs, users, and design experts. The goal is to begin transition to the new pages starting in 2014.

## Computing Classification Systems Update

In 2010, The Publications Board initiated an effort to update the ACM CCS, which was last changed in 1998. There are still many groups that find value in the CCS, but the field has changed considerably in the last 12 years. The Board appointed a CCS Editor-in-Chief to manage the process: Zvi Kedem, an ACM Fellow from New York University. An external contractor, Semedica, developed drafts based on automated methods informed by data from the Guide to Computing Literature and DL user search logs. The results were critiqued and edited by a group of 160 participating Domain Experts organized into 13 sub-discipline-specific teams. Among the reviewers were 39 ACM Fellows and 3 ACM Distinguished Members.

At this time, the CCS update is complete. The 1998 CCS terms were mapped to the 2012 version and all articles now appear with 2012 concepts. Further integration of the new categories into DL search and display functions is still ongoing.

## ACM Press Book Series

Previously, ACM had a book series in collaboration with Addison-Wesley. This program was discontinued in 2001 for financial reasons. However, the e-book reader market has changed the book publishing landscape dramatically. There is considerable institutional demand for eBook packages as well as individual eBooks. With these changes, the scholarly eBook market presents significant opportunities for scholarly publishers. Scott Delman, Director of Group Publishing and DL sales, developed a proposal for re-establishing an ACM Press Books series in collaboration with an experienced CS commercial publisher. The series will be primarily focused on academic-oriented research monographs and graduate-level textbooks of approximately 75–150 pages in length with an emphasis on high quality, unique and innovative works.

We have formed a partnership with Morgan & Claypool (which is a small, respected company). ACM is responsible for all editorial management and Morgan & Claypool is responsible for publication logistics. After an extensive search, Tamer Özsu (University of Waterloo) was appointed in Editor-in-Chief of the series in May 2013. He is an experienced book editor, and had previously worked with Morgan & Claypool. The planned rollout is to have a collection of 1 to 25 books by the end of 2014. The second collection would have 30 to 35 books in 2015-16, and in a steady-state to have 50 books/year by 2017-18.

EiC Özsu has already assembled an impressive set of area editors. Table 3 lists the coverage areas and associated editor.

**Table 3.** *ACM Press e-Books Editorial Board.*

|  |  |
| --- | --- |
| **Area** | **Editor** |
| Alg. and Complexity Theory | To Be Named |
| Bioinformatics | Limsoon Wong *(National University Singapore, Singapore)* |
| Cloud Computing | Divyakant Agrawal *(University of California Santa Barbara, USA)* |
| Computer Architecture | To Be Named |
| Computer Graphics | John Hart *(University of Illinois Urbana-Champaign, USA)* |
| Data Management | Gerhard Weikum *(Max-Planck-Institut für Informatik, Germany)* |
| History of Computing | Thomas J. Misa *(Charles Babbage Institute, University of Minnesota, USA)* |
| Human-Centered Computing | Michel Beaudouin-Lafon *(Paris-Sud 11 University, France)* |
| Information Retrieval and Digital Libraries | Edward Fox *(Virginia Polytechnic Institute and State University, USA)* |
| Machine Learning and Data Mining | Bernhard Schölkopf *(Max Planck Institute for Intelligent Systems, Germany)* |
| Mobile Computing | Mohamed Mokbel *(University of Minnesota, USA)* |
| Multimedia Systems | Shih-Fu Chang *(Columbia University, USA)* |
| Parallel Computing | Vivek Sarkar *(Rice University, USA)* |
| Programming Languages | Laurie Hendren *(McGill University, Canada)* |
| Social Computing | Ramesh Jain *(University of California Irvine, USA)* |
| Security and Privacy | Ahmad-Reza Sadeghi *(Technical University of Darmstadt, Germany)* |
| Software Engineering | Bashar Nuseibeh *(Open University, UK)* |
| Systems and Networks | To be named. |
| Web Engineering | Ricardo Baeza-Yates *(Yahoo! Research, Spain)* |

## Publications Board Reorganization

Currently the Publications Board consists of eleven members. Each member of the Board does a significant amount of work. For example, some of the plagiarism/ethics involving publications require significant effort to sort through the various claims. Developing new journal proposals requires working with the proposers and other groups to set the scope of the journal and to ensure there is agreement among the research community for a new journal. Setting strategic directions for the Digital Library requires careful thought and close cooperation with ACM staff. Furthermore, strategic planning requires deep general knowledge of discovery and information resource services, and of ACM’s Digital Library functionality in particular.

Because of the growing workload of the Publications Board, the need for specific expertise, and the desire to develop volunteers that can provide the needed expertise, in 2013 the Board and staff created a proposal for reorganizing the Board to better facilitate its work.

The current plan for reorganization is have the main Board operate as an executive committee with a set of standing Subcommittees. A member of the Board will chair each Subcommittee. One or two other Board members may sit on the Subcommittee as well. The Subcommittee Chair will select the rest of the Subcommittee members with approval by the Board and serve at the Subcommittee Chair’s discretion. They will not attend Board meetings except by invitation as necessary. The total number of standing Subcommittee members *in addition* to members of the core Publications Board proper is estimated at 25-35. Other experts may be called in temporarily as needed.

The Board will be discussing the reorganization plan at its next face-to-face meeting on November 4–5, 2013.

**Figure 1.** Cumulative article holdings in the ACM DL by year. The current total is 380,000 articles, 30,000 of which were added in FY ’13.